

Combined Sexual Misconduct and DVDVS Investigator Training Class

Presented by DSA Associates:

Cathy Cocks

Beth Devonshire

Adrienne Murray

Ann Todd

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Combined Course: Investigation of Sexual Misconduct and Dating Violence, Domestic Violence and Stalking

violence and Stalking

Virtual Course Agenda;

5 Days (1/2 days): August 3-7, 2020

11am-5pm <u>EASTERN</u> Time

Breaks: 12:30pm-12:45pm and 2:15-2:30pm

Day 1-Monday, August 3: Legal: Title IX and the Clery Act and the Definitions

- Overview of New Regs T9
- The Clery Act for Title IX Practitioners
- Role of Title IX Personnel
- Breakouts: Key Implications of the Laws to Investigative Function

Day 2, Tuesday, August 4: Understanding the Elements and Dynamics of the Offenses

- Sexual Harassment
- Sexual Assault: Rape, Fondling, Incest and Statutory Rape
- Domestic Violence
- Dating Violence
- Stalking
- Breakouts all day (Key Considerations in Investigations Related to Type of Offense)

Day 3 – Wednesday, August 5-Process Considerations

- <u>Complete Remaining Day 3 Items</u>
- Review and Reflection
- Special Considerations
- Intake and Supportive Measures
- Breakout-Group Work (Case Studies)

Day 4 - Thursday, August 6: Process Stages

- Review and Reflection
- Consent and the Role of Alcohol and Other Drugs
- Investigative Strategy and Evidence Collection
- Interviewing
- Breakout-Group Work (Practical Applications in Interviewing)

Day 5 – Day 5: Friday, August 7: Case Evaluation

- Review and Reflection
- Credibility and Relevancy
- Resolutions and Outcomes
- Final Activity



<u>Combined Course: Investigation of Sexual Misconduct and Dating Violence, Domestic Violence and</u> <u>Stalking</u>

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Dolores Stafford, President & CEO



Ms. Stafford was the Chief of Police at The George Washington University in Washington, DC from 1992-2010. During her distinguished 26 year career in the law enforcement and security industry, she worked in Campus Law Enforcement for 23 years at Bucknell University, Butler University, and most recently, at the George Washington University, where she served as Chief of Police of a 176 member police department for 18 years. Chief Stafford retired from active law enforcement on May 5, 2010. She has a Bachelor's Degree in Criminal Justice from Mansfield University and has a Master's of Science Degree in Education from Bucknell University. Chief Stafford is a Certified Litigation Specialist.

As one of the nation's premier campus police chiefs, she is a much sought after speaker, consultant, educator, expert witness, and instructor on campus security, campus safety and law enforcement related issues and on compliance with the Jeanne Clery Disclosure of Campus Security Policy and Campus Crime Statistics Act (The Clery Act) and the security and safety requirements of the HEOA.

Chief Stafford has won numerous accolades for her 26 years of service in the law enforcement field. She won the "Breaking the Glass Ceiling" award in 2002 in honor of her ongoing contributions to improving the law enforcement profession. In 2004, Stafford was honored by the European Association for Campus Security for her expertise and achievements in campus security. Campus Safety Magazine awarded her their 1st Annual Campus Safety Director of the Year Award for 2006. In June 2008, Chief Stafford was presented with the Distinguished Young Alumni Award by her alma mater, Mansfield University in Pennsylvania.

She has been a member of the International Association of Campus Law Enforcement Administrators (IACLEA) since 1990 and she served on the Board of Directors from 2000-2005. She served as the Chair of the IACLEA Accreditation Commission from 2005-2008 and she served as the 45th President of the International Association of Campus Law Enforcement Administrators in 2003-2004, she was the first female to hold that office.

Chief Stafford has been a keynote speaker and has conducted presentations on the Clery Act for various organizations, including IACLEA, NACUBO, American Council on Education (ACE); the Stetson Law Conference, Security on Campus Inc, and other video/teleconference training companies.

She was a member of the IACLEA Government Relations Committee from 1995 to 2010 and was the Committee Chair from 1998 to 2000. Chief Stafford has testified at several congressional hearings, one at the request of the U.S. House of Representatives in July of 1997 and two at the request of the U.S. Senate in March of 1998 and July of 2015. Chief Stafford was selected to represent IACLEA as the primary negotiator during the 1999 and 2009 Negotiated Rule Making processes sponsored by the Department of



Education regarding the development of final rules for the implementation of the Clery Act. She is a nationally recognized expert on compliance with the Clery Act.

Chief Stafford has been a featured speaker in many other areas of security and safety for the American Council on Education (ACE); American Association of State Colleges and Universities (AASCU); National Association of Student Personnel Administrators (NASPA), the National Association of College and University Business Officers (NACUBO); University Risk Management and Insurance Association (URMIA); Stetson University College of Law; and the International Association of Campus Law Enforcement Administrators (IACLEA).

Chief Stafford led the GW Police Department as the agency became an internationally accredited law enforcement agency with the Commission of Law Enforcement Accreditation (CALEA) in March of 2006 and the agency was successfully reaccredited in March of 2009. The agency subsequently achieved accreditation with the International Association of Campus Law Enforcement Administrators in May of 2007. She was chosen to become an assessor for CALEA in March 2006 and she is currently an IACLEA assessor, and as such, she has completed numerous on site assessments for those organizations.

She has published more than a dozen articles in various professional journals and magazines. She was one of the lead authors of the International Association of Campus Law Enforcement Administrator's <u>Blueprint</u> for Safer Campuses: An Overview of the Virginia Tech Tragedy and Implications for Campus Safety. This document, unveiled at a press conference sponsored by the Woodrow Wilson School at Princeton University on April 18, 2008, is a roadmap for campus safety and security. The Blueprint for Safer Campuses outlines the guiding principles for campus safety and security worldwide.



<u>Catherine Cocks, Consultant</u> <u>Student Affairs, Title IX, and Equity Compliance Services</u>



Ms. Cocks has been a higher education professional for over thirty years. Her work with D. Stafford & Associates focuses on Title IX investigations and training; assessment of student affairs policies, practices and services; and behavioral threat assessment. Cathy was the Director of Community Standards for the University of Connecticut for 14 years where managed the student conduct process, which included managing all Title IX cases involving student respondents and chaired the University's student threat assessment team. Prior to that, she held several positions within Residential Life at the University of Connecticut and Roger Williams University.

She is a faculty member for the Association for Student Conduct Administration's (ASCA) Donald D. Gehring Academy teaching on subjects such as ethics, governance, threat assessment, media relations, and higher education trends. She was an affiliated faculty

member for many years in the University of Connecticut's Higher Education and Student Affairs Master's program teaching "The Law, Ethics, and Decision-Making in Student Affairs."

Cathy has co-authored the "Philosophy of Student Conduct" chapter in the 2nd edition of "Student Conduct Practice" (2020) and was a member of the writing team for CAS Standards' Cross-functional Framework for Identifying and Responding to Behavioral Concerns.

Cathy is a Past President of ASCA. She has also served as a Circuit representative, co-chair of the Public Policy and Legislative Issues Committee, and as a member of the ASCA Expectations of Members Task Force. Cathy has served in a variety of leadership roles in NASPA Region I.

She was the 2015 recipient of ASCA's Donald D. Gehring Award. She is a past recipient of the NASPA Region I Mid-Level Student Affairs Professional Award and the NASPA Region I Continuous Service Award.

She earned her Master's degree in Higher Education Administration from the University of Connecticut and Bachelor's degree in Communications/Media from Fitchburg State University.



Beth Devonshire, Consultant Equity Compliance and Title IX/Civil Rights Training



Beth Devonshire, Esq., has been an Associate with DSA since 2012 and she became a full-time consultant in August of 2018. She was the Associate Dean of Students at UMass Boston from November 2016 to July 2018. In that role, Beth administered the student conduct system, chaired the CARE and BIT Teams, served as the Deputy Title IX Coordinator, oversaw the U-Access (an office dedicated to assisting students who are dealing with a multitude of issues such as food insecurity, homelessness, emancipation from foster care, and chronic poverty), and acted as a liaison with the various constituencies around the University. Additionally, Beth was responsible drafting the policies and procedures related to students. Prior to that, Beth was the Director of Student Conduct at Bridgewater State University and the Director of Community Standards Stonehill College. Before beginning her career in Higher Education, Beth served as a clerk for the Justices of the Superior

Court, and in various positions for the Massachusetts House of Representatives. Beth has also presented extensively on Title IX including presentations to Colleges, State Wide Organizations, Regional Conferences, and at the OCR Title IX Conference in March of 2011.

Additionally, Beth has given multiple presentations on other legislation and legal issues effecting higher education, including FERPA, Clery and Alcohol and Other Drug Prevention. Beth is the former National Knowledge Community Public Policy Liaison for NASPA, and also the former Massachusetts Public Policy Liaison for MA NASPA. Beth also served as the Director of the Legislative Committee for The Association for Student Conduct Administrators (ASCA) for two years. In those roles, Beth was charged with keeping abreast of proposed and passed legislation and cases impacting higher education and communicating those changes to the membership.

Before beginning her career in Higher Education, Beth served as a clerk for the Justices of the Superior Court from 2006-2007. Prior to that, Beth worked at the Massachusetts State House as Deputy Attorney for House Ways and Means, Chief of Staff for the Committee on Election Laws and as a Researcher for the Committee on Local Affairs.

Devonshire currently serves as an Associate for D. Stafford & Associates, a highly reputable consulting firm specializing in delivering on organizational, physical security, vulnerability and arming assessments; Clery



Act compliance audits; assessments of Title IX compliance; Behavioral Intervention Team and Student Conduct Assessments and Training; and a host of other services related to security, safety and compliance for institutions of higher education.



Adrienne Meador Murray, Executive Director of

Training and Compliance Activities



Adrienne Meador Murray began her career in municipal law enforcement as a civilian employee with the City of Richmond Police Department (Virginia). graduated from She the Virginia Commonwealth University Police Training Academy and began her career as a sworn police officer for the University of Richmond (UR) Police Department (Virginia). At UR, Murray progressed through the ranks from a night shift patrol officer to Operations Lieutenant (overseeing criminal investigations, crime prevention and patrol) over the span of a decade before becoming the Chief of Police at Davidson College in North Carolina. Most recently, Murray served as Chief of Police at Trinity Washington University (in Washington, D.C.). In January 2014, Murray joined the National Association of Clery Compliance Officers & Professionals (NACCOP) and D. Stafford & Associates where she currently serves as Executive Director of Training and Compliance Activities after having been affiliated with D. Stafford & Associates as a part-time Associate since 2012.

As the Executive Director, Equity Compliance and Civil Rights Services, Murray builds on her 17-year career in law enforcement in which she became a nationally recognized expert in the field of best practice postsecondary institutional response to the sexual victimization of college women in the United States and in Canada. She is also a trained civil rights investigator and is well respected throughout the country for her ability to aid institutions in understating how to do best practice criminal and civil rights investigations concurrently. She is well known for her work in having provided support, advocacy and criminal investigative services for victims of sexual assault, stalking and intimate partner violence and is a sought-out speaker and investigator. She has expertise in the construction of best practice law enforcement standard operating procedures and training police officers to respond in best practice and trauma-informed ways to victims of sexual assault and intimate partner violence. In her current role, Murray coordinates curriculum development and instruction for national classes, including basic and advanced sexual misconduct investigation classes; an investigation of dating violence, domestic violence and stalking class; and a Title IX Coordinator/Investigator class offered through D. Stafford & Associates. To date, Murray has trained more than 3,500 criminal and civil rights investigators throughout the U.S.

Drawing on her experiences as a trained criminal and civil rights investigator, Murray also oversees independent investigations of complex sexual misconduct cases; conducts audits of Title IX/VAWA Compliance; drafts institutional sexual misconduct policies and procedures; and conducts campus-based

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trainings pertaining to the resolution of sexual misconduct offenses on college and university campuses. Murray frequently presents at regional and national conferences on topics such as the *Sexual Victimization* of College Women, Understanding Consent and Incapacitation, and Responding to Sexual Assault on Campus: Clery Act and Title IX Implications. Murray also conducts provincially specific sexual misconduct trainings throughout Canada.

Murray is a graduate of the University of Richmond, where she received her Bachelor's Degree in Applied Studies in Human Resource Management and of New England College, where she received her Master's Degree in Campus Public Safety Administration. Murray is also a graduate of the 235th session of the prestigious FBI National Academy where she was awarded a graduate certificate in Criminal Justice from the University of Virginia. She has authored numerous journal articles.



Ann Todd, Consultant

Equity Compliance and Civil Rights Investigations



Ann Todd, Esq is a seasoned civil rights investigator in higher education for D. Stafford & Associates (DSA). Ms. Todd is a graduate of Davidson College with a degree in psychology and holds a JD from the University of Nebraska. Prior to joining DSA, she practiced law in Charlotte, NC, specializing in employment and civil rights and worked for a number of nonprofit organizations. She returned to her alma mater (Davidson College) in 2008 and worked there through March of 2016 serving as the Assistant Director of Human Resources with the responsibility of managing employee relations and the learning and development function.

Ms. Todd joined the DSA in 2015 and currently serves as the Consultant, Equity Compliance and Civil Rights Investigations. She is the Senior Investigator for the DSA Title IX Investigation Team. She conducts external investigations on behalf of colleges and universities, specializing in investigating student allegations of sex discrimination, sexual assault, intimate partner violence, and stalking. Additionally, she brings a strong Human Resources

background to investigating a range of employee misconduct—from performance issues to discrimination.

In addition to conducting investigations, Ms. Todd is a frequent speaker and consultant on Title IX investigations, conducting 20-30 courses every year on best practices for investigating sex discrimination and sex crimes on campus. She works with schools to draft policies and processes that provide equity and fairness to all parties involved and is adept at facilitating discussions with institutions to ensure the end product represents the values of the campus community.

Ms. Todd is a member of the NC Bar and a Certified Clery Compliance Officer through the National Association of Clery Compliance Officers and Professionals (NACCOP). She is also a certified 360 facilitator through the Center for Creative Leadership. She lives in Davidson, NC where she volunteers on a number of local and town boards.

INVESTIGATION CLASS ACRONYMS

- **ASR:** Annual Security Report (often used as a reference to the Annual Security Report and/or the Annual Security and Fire Safety Report) that must be published by each institution of higher education.
- **CSA:** Campus Security Authority—Individuals on each campus who have been identified by the Department of Education as persons who are required to report crimes that they become aware of to the Reporting Structure at each institution.
- **DCL:** Dear Colleague Letter—this is a formal name of the method of communication from the Department of Education to college campuses. It is like naming their official "memo" to campuses.
- FERPA: Family Educational Rights and Privacy Act—governs the confidentiality of student records.
- FNE: Forensic Nurse Examiners
- **GO:** General Order—some departments describe their operating procedures as general orders
- **HEOA:** Higher Education Opportunity Act—the broader law that contains the Clery Act language and the fire safety and missing person language that is in the law but not contained within the "Clery Act" portion of the law.
- HIPAA: Health Insurance and Privacy and Portability Act—governs privacy of medical records.
- MOU: Memorandum of Understanding—an official agreement developed between agencies.
- **NIBRS:** National Incident-Based Reporting System. 1 of 2 crime reporting systems developed by the FBI, but not the system that you are required to use for Clery Reporting—the only portion of this system that is used for Clery Act purposes are the 4 forcible and 2 non-forcible sex offense definitions.
- **OCR:** Office of Civil Rights—the unit of the Department of Education that oversees Title IX Compliance.
- PD: Police Department
- PS: Public Safety
- **PNG:** Persona-non-Grata—process used by some campuses not keep students from entering certain areas of the campus or the entire campus (administrative process) versus legal bar notice or trespass warning.
- **SACC:** Sexual Assault Crisis Center, also known as Women's Center.
- SANE: Sexual Assault Nurse Examiner

- SART: Sexual Assault Response Team
- **SOP:** Standard Operating Procedures—some departments describe their operating procedures as Standard Operating Procedures. Some call them General Orders, etc...
- SWA: Senior Women's Administrator (Athletics)
- TWN: Timely Warning Notice
- **UCR:** Uniformed Crime Report. This is 1 of 2 crime statistics reporting systems developed by the FBI. Institutions are required to use UCR Standards for counting and classifying crimes for reporting the Clery statistics.
- VAWA: Violence Against Women Act



How We Got Here

- Title IX prohibits discrimination on the basis of sex
- ED and the courts have interpreted Title IX to prohibit sexual harassment (including sexual assault)
- Among other things, colleges and universities must investigate allegations of sexual harassment and take appropriate disciplinary action WHEN CERTAIN CONDITIONS ARE MET
- Cannot proceed unless those conditions are met

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How We Got Here (Cont.)

- Obama-era ED guidance focused on protecting complainants
 - The 2011 "Dear Colleague" letter
 - Mandatory "preponderance of the evidence" standard
- Trump/Devos-era ED has focused on the due process rights of the respondent
- Rescinded Obama-era guidance
- Issued informal guidance (including 2017 Q&A)
- Engaged in formal rulemaking process
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What Some Members of Congress are Saying:

Not only will this new rule make it harder for victims to come forward and receive help to stay in school, but it will also unduly hinder many schools from responding effectively to many incidents of sexual violence. As such, it is unsurprising that the American public overwhelmingly opposes this rule. When the Department first announced its proposed rule in November 2018, students, school officials, civil rights advocates, and government officials submitted nearly 125,000 comments in response, the vast majority of which strongly opposed the proposal. Still, the Department chose to flout the will of the people and move forward with its plans.

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- Definitions
- Responsible employees
- Duty to respond
- Report vs signed formal complaints
- Role of advisor of choice
- Supportive measures Separation of duties
- Live hearings
- Notice requirements

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Sexual	 An employee of the recipient conditioning the provision of an aid, benefit, or service of the recipient on an individual's participation in unwelcome sexual conduct;
harassment means conduct on the basis of	 Unwelcome conduct determined by a reasonable person to be so severe, pervasive, and objectively offensive that it effectively denies a person equal access to the recipient's education program or activity;
sex that satisfies one or more of the following:	 "Sexual assault" as defined in 20 U.S.C. 1092(f)(6)(A)(v), "dating violence" as defined in 34 U.S.C. 12291(a)(10), "domestic violence" as defined in 34 U.S.C. 12291(a)(8), or "stalking" as defined in 34 U.S.C. 12291(a)(30).

























9. Evidentiary Standard		
Preponderance of the Evidence		
 More likely than not 50% and a feather 		



10. Live Hearing

- Required element for all post-secondary grievance procedures
- "Single investigator" now prohibited
- In person or virtual
- Must be recorded or transcribed, with recording or transcript available to parties for inspection and review

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And then don't forget to add the Clery Requirements!

As you redevelop your institutional policies and procedures related to Title IX, remember, half the Clery Act contains requirements related to institutional disclosures, training, and procedures you must have in place when responding to a report of sexual assault, dating violence, domestic violence and stalking.



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Finalize policy		
How to handle complaints outside scope of Title IX		
Develop/update hearing procedures		
Update all training materials		
Train all Title IX personnel	_	







Agenda

- The Clery Act (with Title IX Intersections)
- CSAs
- Crimes
- GeographyCampus Alerts
- VAWA
 - Amendments/Definitions
- Procedural Requirements
- Education Requirements
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	(Jeanne Cler	y Disclosure of	Campus Security Po	licy and Camps	s Crime Statistics	Act)	
		Caler	ndar Years (CY)	2016 - 201	8		
	Criminal Offenses or Primary Crimes (Crimes Reported By Hierarchy)	Calendar Year	On Campus (Including Residential)	Non- Campus	Public Property	Totals	On Campu (Residentia Only)
		2018	0	0	0		0
	Murder & Non -Negligent Manslaughter	2017	0	0	0	0	0
		2016	0	0	0	0	0
	Manslaughter by Negligence	2018	0	0	0	0	0
	Manuaughter by Negligence	2017	0	0	0	0	0
		2018	11		0	13	11
	Rape	2017	25			27	18
		2016	14	2	0	16	10
COUNTING		2018	11	1	0	12	9
000111110	Fonding	2017	4	1	0	5	4
		2056	0	3	0	3	0
CRIME	1000000	2018	0	0	0	0	0
UNIME	Incest	2017	0	0	0	0	0
		2016	0	0	0	0	0
	Statutory Rape	2018	0	0	0	0	0
STATISTICS:	Statutory Rape	2017	0	0	0	0	0
0111101100.		2018	0	0	0	0	0
	Robbery	2017	0	0		0	
CLERY CRIMES	model (2016	0	0	1	1	0
CLENI UNIMES	The second se	2018	3	0	2	5	1
	Aggravated Assault	2017	4	0	0	4	4
		2016	3	1	0	4	3
		2018	32	9	0	41*	31
	Burglary	2017	7	1	0	8	6
	10300.05	2016	3	1	0	4	1
	Motor Vehicle Theft	2018	0	0	0	0	0
ID 2020 D. STAFFORD & ASSOCIATES	Motor venice meft	2017	0	0	0	0	0
ID 2020 D. STAFFORD & ASSOCIATES		2016	0	0	0	v	0

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Clery Reportable Crime Categories Murder/Non-negligent Manslaughter* Arrests and Disciplinary Referrals for: Negligent Manslaughter* Liquor Sex Assault* Drugs RapeFondling Weapons Domestic Violence Incest Dating Violence Statutory Rape) Stalking Robbery* Hate Crimes for *, plus Aggravated Assault* Larceny-Theft Burglary*Motor Vehicle Theft* Simple Assault Intimidation Arson* Destruction/Damage/Vandalism of Property 2020 D. STAFFORD & ASSOCIATES

















Impact of Location & Party

- Against a person within the United States
- Against a person within the service of binted states
 School must have exercised substantial control over both the respondent and the context in which the sexual harassment occurs
 Also includes any building owned or controlled by a student organization that is officially recognized by a postsecondary institution
- On campus; on public property within or immediately adjacent to and accessible from the campus; in or on non-campus buildings or property that your institution (or a recognized student organization) ownsi/controls
 May include some study abroad programs
- For VAWA crimes, must use processes even if occurs off-campus





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Fondling	The touching of the private body parts of another person for the purpose of sexual gratification without consent of the victim, including instances where the victim is incapable of giving consent b/c of his/her age or temporary or permanent mental or physical incapacity.
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Sexual Assault	INCEST
Sexual Assault	Non-forcible sexual intercourse between persons who are related to each other within the degrees wherein marriage is prohibited by law
	STATUTORY RAPE
	Non-forcible sexual intercourse with a person who is under the statutory age of consent

	A felony or misdemeanor crime of violence committed by:	
Domestic	a) a current or former spouse or intimate partner of the victim	
Violence	b) by a person with whom the victim shares a child in commo	n
	 by a person who is cohabitating with, or has cohabitated with the victim as a spouse or intimate partner 	
	 by a person similarly situated to a spouse of the victim under the domestic or family violence laws of the jurisdiction in which the crime of violence occurred OR 	
	 e) by any other person against an adult or youth victim who is protected from that person's acts under the domestic or family violence laws of the jurisdiction in which the crime of violence occurred 	\$





Dating Violence	 Violence committed by a person who is or has been in a social relationship of a romantic or intimate nature with the victim. i. The existence of such a relationship shall be based on the reporting party's statement and with consideration of the length of the relationship, the type of relationship, and the frequency of interaction between the persons involved in the relationship. ii. For the purposes of this definition- A. Dating Violence includes, but is not limited to, sexual or physical abuse or the threat of such abuse. B. Dating violence does not include acts covered under the definition of domestic violence.
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Stalking	Engaging in a <u>course of conduct</u> directed at a specific person that would cause a <u>reasonable person</u> to—
	a) Fear for the person's safety or the safety of others; or
	b) Suffer substantial emotional distress
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Written Explanation of Student or Employee's Rights

(b)(11)(vii) "When a student or employee reports to the institution that the student or employee has been a victim of dating violence, domestic violence, sexual assault, or stalking, whether the offense occurred on or off campus, the institution will provide the student or employee a written explanation of the student's or employee's rights and options, as described in paragraphs (b)(11)(ii) through (vi) of this section..."

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 An explanation of the procedures for institutional disciplinary action in cases of alleged dating violence, domestic violence, sexual assault, or stalking, as required by paragraph (k)

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Written Determination Title IX Identification of the allegations Clery Act Result (include any sanctions and rationale for results and sanction) Procedural steps taken from receipt through determination notifications to the parties interviews with parties and witnesses Appeals procedures site visits Any change to the result methods used to gather other evidence When such results become final hearings held Findings of fact supporting the determination Conclusions regarding the application of code of conduct to the facts Result (responsibility, rationale, sanctions, remedies for each allegation) ÷ . Appeals procedures When results become final (post appeal) © 2020 D. STAFFORD & ASSOCIATES

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Bias Free and Training for "Officials"

Title IX ("Title IX Personnel")

- Training for all on...
- definition of sexual harassment in \$ 106.30
 the scope of the recipient's education program or activity
- the scope of the recipient's education program or activity
 how to conduct an investigation and grievance process
- how to serve impartially, including by avoiding prejudgment of the facts
- Decision Makers
- training on any technology and on issues of relevance
- Investigators
- relevance to create an investigative report that fairly summarizes
 Training materials must not rely on sex stereotypes

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 how to conduct an investigation and hearing process that protects the safety of the victims and promotes accountability

 the issues related to dating violence, domestic violence, sexual assault and stalking and on

Clery ("Officials")

Annual training on





















Title IX Personnel – Title IX Coordinator

- Accepts reports, determines jurisdiction, and if Title IX, offers supportive measures to Complaint and explains process, including the option to file a Formal Complaint
- Accepts or signs Formal Complaints
- Coordinates each investigation and offers supportive measures to the Respondent
- Drafts all Title IX related notice documents
- Assigns Investigators for each investigation, if applicable
- Assigns the advisor of the institution's choice for the live hearing if a party does not have one
- Oversees the live hearing procedures, but does not make any decisions regarding the outcome of the allegations

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Title IX Personnel - Decision-maker

- Emergency Removal/Administrative Leave decision maker, hearing bodies, and appeal officers (both for emergency removal and administrative) are all considered "decision-makers" Decision-makers can only serve one role within a case
- Emergency Removal/Administrative Leave
 Makes the determination if a removal or leave is necessary
- Hearing
- Reviews the investigation report and evidence
- Manages the hearing (Asks questions of the parties and manages cross-examination by the advisors, including determining relevancy of questions)
- Issues notice of findings including allegations, procedural steps, findings of fact, conclusion/application, rationale for each allegation (determination, sanctions, remedies), appeal procedures
- Appeal
- Hears the appeal of a removal or leave (it cannot be the same person who initiated the removal/leave) - Hears the appeal of the hearing (it should not be the same person who heard the removal/leave appeal)

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Title IX Personnel - Investigators and Advisors

Investigators

- Interviews both parties and witnesses
- Gathers evidence
- Write the preliminary and final investigative reports
- Advisors
- Chosen by the party; can have throughout the process but not required until live hearing Receives evidence and investigation report
- Conduct cross-examination at the hearing
- If a party does not have an advisor at the live hearing, the institution must provide one (of the institution's choice)



Understanding the Elements and Dynamics of the Offenses













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SEXUAL HARASSMENT

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Elements of Sexual Harassment

- A. Is it conduct on the basis of sex?
- B. Was it unwelcome?
- C. Was it Sexual Harassment?
- 1. Quid Pro Quo
- 2. Hostile Environment
- 3. Sexual Assault, Dating Violence, Domestic Violence, or

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Stalking





PRONG 1: Quid Pro Quo An employee of the recipient conditioning the provision of an aid, benefit, or service of the recipient on an individual's participation in unwelcome sexual conduct



Power

Dynamics

Image: Supervisor/supervisee





PRONG 1: Quid Pro Quo

An <u>employee</u> of the recipient conditioning the provision of an aid, benefit, or service of the recipient on an individual's participation in unwelcome sexual conduct

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- FOR TITLE IX: MUST be an employee
- For Non-Title IX:
 - Perceived power of the Respondent?
 - Does the respondent have said power?

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PRONG 1: Quid Pro Quo

An employee of the recipient <u>conditioning</u> the provision of an <u>aid,</u> <u>benefit, or service</u> of the recipient on an individual's participation in unwelcome sexual conduct

- "implied from the circumstances"
- "whether the 'bargain' proposed ... is communicated expressly or impliedly"

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PRONG 1: Quid Pro Quo

- What was the aid, benefit or service?
- Education: admission, grades, awards, housing, access, membership, resources, support
- Employment: hiring/firing, salary, benefits, promotions, location, privileges
- Other: Participation, movement, personnel/student records, reputation, access, status
- How was it conditioned/communicated?

Implied, stated, written

PRONG 1: Quid Pro Quo

An employee of the recipient conditioning the provision of an aid, benefit, or service of the recipient on an individual's participation in <u>unwelcome sexual conduct</u>

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- Less proof needed that it was unwelcome
- Does not need to be severe and pervasive

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PRONG 1: Quid Pro Quo

- What was the conduct?
 - Verbal/written: jokes, sexual language, participation in discussion
 - Physical: Kissing, massaging, pinching, sexual touching, physical relationship, voyeurism
- Did the conduct occur?
 - Consent vs. Submit

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PRONG 2: Hostile Environment +

Unwelcome conduct determined by a reasonable person to be so severe, pervasive, **and** objectively offensive that it effectively denies a person equal access to the recipient's education program or activity

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PRONG 2: the *Davis* Standard

Davis v. Monroe County Board of Education, 526 U.S. 629 (1999).

Holding that "funding recipients are properly held liable in damages only where they are deliberately indifferent to sexual harassment, of which they have actual knowledge, that is so severe, pervasive, and objectively offensive that it can be said to deprive the victims of access to the educational opportunities or benefits provided by the school."

PRONG 2: Hostile Environment +

<u>Unwelcome conduct</u> determined by a <u>reasonable person</u> to be so <u>severe</u>, <u>pervasive</u>, <u>and objectively offensive</u> that it <u>effectively</u> <u>denies</u> a person equal access to the <u>recipient's education program</u> <u>or activity</u>

 Not the same as Title VII "hostile environment" or 2001 Guidance "hostile environment"

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- Hostile Environment +
- Adds the "and"
- Adds "equal access"
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PRONG 2: Hostile Environment +

FIRST AMENDMENT ISSUES

- "Does not punish verbal conduct in a manner that chills and restricts speech and academic freedom"
- "Not held responsible for controlling every stray, offensive remark"
- Only "verbal conduct so serious that it loses First Amendment protection and denies equal access"

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PRONG 2: Hostile Environment +

NOT ALL UNWELCOME SEXUAL CONDUCT COUNTS

- Not a "zero tolerance" policy banning sexual harassment"
- Captures physical and verbal conduct serious enough to warrant the label "abuse"
- School children regularly engage in "insults, banter, teasing, shoving, pushing, and gender-specific conduct that is upsetting" but may not be severe and pervasive.

Hostile Environment +

NO INTENT REQUIREMENT IN DAVIS STANDARD

"By not imposing an "intent" element into the sexual harassment definition, \$ 106.30 517 makes clear that sexual harassment under any part of the \$ 106.30 definition cannot be excused by trying to blame the victim or rationalize the perpetrator's behavior, tactics pointed to by commenters (and supported by research) as common reasons why victims (particularly women) have often faced dismissiveness, shame, or ridicule when reporting sex-based violence to authorities."

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Hostile Environment +

ON THE BASIS OF SEX

- Physical touching
- Comments of a gender or sexual nature
- Motivated by complainant's gender or sexuality
- Sex Stereotyping
- Pregnancy, childbirth, related medical conditions
- Gender Identity, Gender Expression, Sexual Orientation

Gender-based Harassment

 Acts of verbal, nonverbal, or physical aggression, intimidation, or hostility based on sex or sex-stereotyping, but not involving conduct of a sexual nature

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 "Includes unwelcome conduct devoid of sexual content that targets a particular sex"

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Hostile Environment+

INVESTIGATING UNWELCOME

- Unpack "consent" definition
- Behaviors that by their nature are "unwelcome"
- What was communicated between parties
- Coercion, threats, intimidationWho instigated?
- Did the complainant participate?

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Hostile Environment+

INVESTIGATION OF SEVERE

- Characteristics of complainant and respondent
- Witnesses, public nature
- Direct vs. second-hand
- Degrading, crude
- Threats
- Physical actions, touching

Hostile Environment +

PERVASIVE

- May "provide supportive measures ...even where the harassment is not pervasive"
- Disseminating "revenge porn" or conspiring to sexually harass people ... may be pervasive particularly where ... conduct involves widespread dissemination of offensive material or multiple people agreeing to potentially victimize others

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Hostile Environment +

INVESTIGATION OF PERVASIVE

- Number of incidents (dates, times)
- Number of witnesses, recipients, participants
- Different types of behaviors

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Hostile Environment +

OBJECTIVELY OFFENSIVE/REASONABLE PERSON

- "Whether, standing in the shoes of the complainant, the conduct would be offensive"
- "Turns on both subjectivity (i.e., whether the conduct is unwelcome, according to the complainant) and objectivity (i.e., "objectively offensive)"
- "Different people may reach different conclusions about similar conduct"

Hostile Environment +

INVESTIGATING OBJECTIVELY OFFENSIVE?

- Not for the investigator but for the decision-maker to determine
- Must confirm, however, that it was offensive to the <u>Complainant</u>

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Hostile Environment +

EFFECTIVELY DENIES ... EQUAL ACCESS ... EDUCATION PROGRAM

- "Does not require that a complainant has already suffered loss of education before being able to report"
- Harassment "so undermines and detracts from the victims' educational experience" that it effectively denies...
- Does not require certain manifestations of trauma
- Can't turn away a complainant who is "high-functioning," "not showing particular symptoms," or "not traumatized enough"
- No requirement for "tangible adverse action or psychological harm"

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Hostile Environment +

INVESTIGATING EFFECTIVELY DENIES...

- Skipping class to avoid a harasser
- A decline in a student's grade point average
- Difficulty concentrating in class
- Dropped out of school
- Failed a class
- Had a panic attack
- Reached a "breaking point"

Prong 2: Case Study

43

Pat reports feeling uncomfortable in class because of sexually harassing comments and behaviors of other students.

Unwelcome conduct determined by a reasonable person to be so severe, pervasive, and objectively offensive that it effectively denies a person equal access to the recipient's education program or activity

43

























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Element One - Sex Act

- Penetration type(s)
- Clothing and clothing removal
- Birth control

Element Two - Without Consent

- Communication between parties
- Physical response
- Language/behavior indicating consent
- Language/behavior indicating no consent
- Capacity of parties to provide/assess consent

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Element Two – Consent (Force)

- Physical or verbal resistance
- Threats (or perceived threats), coercion, intimidation
- Misinterpreted behaviors
- Power differentials (real or perceived)

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Element Two - Consent (Incapacitation)

- Alcohol or drug consumption
- Decision-making ability of the parties
- Awareness of consequences
- Ability to make informed judgments
- Capacity to appreciate the nature and the quality of the act

Definition - RAPE

Rape is the <u>penetration</u>, no matter how slight, of the <u>vagina or</u> <u>anus</u>, with any body part or object, or <u>oral penetration by a sex</u> <u>organ of another person</u>, <u>without the consent</u> of the victim.

Clery count includes "attempts" at rape as a count of rape
 Sex act must include penetration - non penetration (for example oral sex on an unconscious male) is not rape but would still be sexual assault under the fondling definition

58

- Not every criminal sexual act falls under Title IX
- Administration of a date rape drug
- Touching a non-private body part with the perpetrator's private body part

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PRONG 3: Intimate Partner Violence	
Dating Violence: Violence committed by a person who is a has been in a social relationship of a romantic or intimate nature with the victim.	
Domestic Violence: A felony or misdemeanor crime of violence committed by a current or former spouse or intimate partner of the victim	
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PRONG 3: Intimate Partner Violence

"dating violence" as defined in 34 U.S.C. 12291(a)(10), "domestic violence" as defined in 34 U.S.C. 12291(a)(8)

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Dating Violence

- Violence committed by a person who is or has been in a social relationship of a romantic or intimate nature with the victim.
- The existence of such a relationship shall be based on the reporting party's statement and with consideration of the length of the relationship, the type of relationship, and the frequency of interaction between the persons involved in the relationship.
- For the purposes of this definition -
- Dating Violence includes, but is not limited to, sexual or physical abuse or the threat of such abuse.
- Dating violence does not include acts covered under the definition of domestic violence.

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Domestic Violence

- A felony or misdemeanor crime of violence committed by
- A current or former spouse or intimate partner of the victim
- By a person with whom the victim shares a child in common
- By a person who is cohabitating with, or has cohabitated with the victim as a spouse or intimate partner
- By a person similarly situated to a spouse of the victim under the domestic or family violence laws of the jurisdiction in which the crime of violence occurred OR
- By any other person against an adult or youth victim who is protected from that person's acts under the domestic or family violence laws of the jurisdiction in which the crime of violence occurred

Important Cor	nsiderations	
	Q	Ċ
Unique	Cycle of violence	Power and control
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Prong 3: Case Study

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Alex reports that they have recently broken up with a partner who was verbally and physically abusive to them. The partner, Jordan, is alleged to have assaulted Alex by hitting them and damaging their vehicle during an altercation in an on-campus parking lot. Alex and Jordan are both employees who work in the same department on campus and until the recent breakup, lived together in an off-campus apartment. Alex has requested that the College intervene because they feel "unsafe" and "worried about what will happen next."

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PRONG 3: Stalking

Sexual harassment means conduct on the basis of sex that satisfies one or more of the following: Stalking

Stalking is defined as engaging in a course of conduct directed at a specific person that would cause a reasonable person to -

• Fear for the person's safety or the safety of others; or • Suffer substantial emotional distress

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Defining Stalking

STALKING: "engaging in a <u>course of conduct</u> directed at a <u>specific</u> <u>person</u> that would cause a <u>reasonable person</u> to <u>fear</u> for the person's safety or the safety of others; or to suffer <u>substantial</u> <u>emotional distress.</u>"

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Defining Stalking

STALKING: "engaging in a <u>course of conduct</u> directed at a specific person that would cause a reasonable person to fear for the person's safety or the safety of others; or to suffer substantial emotional distress."

 "Course of conduct means two or more acts, including, but not limited to, acts in which the stalker directly, indirectly, or through third parties, by any action, method, device, or means, follows, monitors, observes, surveils, threatens, or <u>communicates</u> to or about a person, or interferes with a person's property."
 Who: stalker or third party

- How: any action, method device or means
- What: follows, monitors, observers, surveils, threatens or communicates or 2020 D. STAFFORD & ASSOCIATES

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Defining Stalking

STALKING: "engaging in a course of conduct directed at a <u>specific person</u> that would cause a reasonable person to fear for the person's safety or the safety of others; or to suffer substantial emotional distress."

- Course of conduct means two or more acts, including, but not limited to, acts in which the stalker directly, indirectly, or through third parties, by any action, method, device, or means, follows, monitors, observes, surveils, threatens, or communicates to or about a person, or interferes with a person's property.
- Specific Person: "to or about a person or interferes with a person's property"

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Defining Stalking

STALKING: "engaging in a course of conduct directed at a specific person that would cause a reasonable person to fear for the person's safety or the safety of others; or to suffer substantial emotional distress."

- Is the victim:
- afraid for their safety
- afraid for the safety of others or
- suffering substantial emotional distress

 If not, would a reasonable person in the victim's position experience any of these effects?
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SUBSTANTIAL EMOTIONAL DISTRESS

- Difficulty eating or sleeping
- Anxiety or nervousness
- Nightmares
- Drug or alcohol use
- Headaches/illness
- School/work impacted
- Irritability, anger, shock, or confusion
- Fear response/hypervigilance
- Changing routines
- Depression

82











86



Prong 3: Case Study

Sam reports that a previous lab partner has been repeatedly texting, calling, and showing up after Sam rebuffed her requests to be more than lab partners. Sam says that they have asked repeatedly for the behavior to stop, but the previous lab partner "just won't stop" and that Sam can't concentrate and does not want to go to be have. lab any longer.

STALKING: "engaging in a <u>course of conduct</u> directed at a <u>specific</u> <u>person</u>, that would cause a <u>reasonable person</u> to <u>fear</u> for the person's safety or the safety of others; or to suffer <u>substantial</u> <u>emotional distress</u>."



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Jurisdictional Evidence

- If the conduct alleged in the formal complaint would not constitute sexual harassment as defined in § 106.30 even if proved, did not occur in the recipient's education program or activity, or did not occur against a person in the United States, then the recipient must dismiss the formal complaint."
- "education program or activity" includes locations, events, or circumstances over which the recipient exercised substantial control ... and also includes any building owned or controlled by a student organization that is officially recognized by a postsecondary institution."

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Party Evidence

- "At the time of filing a formal complaint, a <u>complainant must be</u> participating in or attempting to participate in the education program or activity of the recipient with which the formal complaint is filed."
- "locations, events, or circumstances over which the recipient exercised substantial control over both the respondent and the context..."

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Bias or Conflict of Interest

ON APPEAL: "The Title IX Coordinator, investigator(s), or decisionmaker(s) had a conflict of interest or bias for or against complainants or respondents generally or the individual complainant or respondent that affected the outcome of the matter."













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Gender Identity and Sexual Orientation	
Higher risk	
Fewer reports	
Lack of understanding	
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Intake and Supportive Measures



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Agenda

- Review Title IX and Clery Regulations
- Contacting the Complainant
- Contacting the Respondent







Actual Knowledge

- Title IX
 - "Actual knowledge means notice of sexual harassment or allegations of sexual harassment to a recipient's Title IX Coordinator or any official of the recipient who <u>has</u> <u>authority to institute corrective measures</u> on behalf of the recipient, or to any employee of an elementary and secondary school."
- Clery
- Campus police, security, or official with significant responsibility for student and campus activities
- "Official" is any person who <u>has the authority and the duty to take action</u> or respond to
 particular issues on behalf of the institution

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Terminology

Clery

- Accommodations
- Victim

- Victim
 Protective Measures
 Victim
 Support Services
 Victim
 Accused (can but not required)
 Employees

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Title IX

8

Supportive Measures (2020 Title IX Regulations)
 Complainant
 Respondent

7

2020 Title IX Regulations - Supportive Measures

- Non-disciplinary, non-punitive individualized services
- Offered as appropriate, as reasonably available, and without fee or charge
- To the complainant and/or the respondent
- Before or after the filing of a formal complaint or where no formal complaint has been filed Designed to restore or preserve equal access to the recipient's education program or activity without unreasonably burdening the other party, including measures designed to protect the safety of all parties or the recipient's educational environment, or deter sexual harassment
- The recipient must maintain as confidential any supportive measures provided to the complainant or respondent, to the extent that maintaining such confidentiality would not impair the ability of the recipient to provide the supportive measures
- The Title IX Coordinator is responsible for coordinating the effective implementation of supportive measures

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2020 Title IX Regulations - Supportive Measures

Counseling	Extensions of deadlines or other course-related adjustments	Modificatio work or o schedul	class	Campus servi		restric contact	tual tions on between arties
or h		ves of a	ncreased and monit certain a the car	oring of reas of	and o simi meas	lar	

Clery Support Services and Resources



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Clery Notifications to the Complainant

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Consent and the Role of Alcohol and Drugs



Agenda

- Consent
- Drugs and alcohol
- Incapacitation
- .

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- How do you know when consent is withdrawn?

Consent Sexual Non-Policy Verbal permission verbal © 2020 D. STAFFORD & ASSOCIATES







§106.30 Definitions - Consent

"The Assistant Secretary will not require recipients to adopt a particular definition of consent with respect to sexual assault . . ."

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Consent Is Absent when... Force Physical Coercion Intimidation Threat Compacitation

10



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Coercion

Frequency +	Intensity +	Duration +	Isolation
?	Now	5 minutes?	Library
Twice	?	?	Bar
Fifty times	?	2 days?	?

Intimic	lation		
	Я́	•	
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13			





























What is a Drink in College?



- Water bottle Boxed wine
- Solo cups

22

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mpact of Alco	hol Consumption	on Levels	
Cognition (new judgment	/ brain) Psychomotor fu	nctions Involuntary fu	
inhibition personality intellect emotion	coordination balance eye focus speech	vomiting blackout pass out respiration	
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23







Impairment

- The state of being diminished or weakened due to the consumption of alcohol.
- Alcohol is a nervous system depressant.
- Impairment begins as soon as alcohol enters the bloodstream.
- Impairment increases with consumption of alcohol.

Question: Can two initially IMPAIRED people legally have sexual intercourse?

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Intoxication



 Intoxication is legally met when an individual's blood alcohol level reaches .08 or greater.

drunkenness.

Question: Can two INTOXICATED people legally have sexual intercourse?

An act or instance of inebriation;








Incapacitation Questions

- Were any parties or witnesses INCAPACITATED?
- Were any parties or witnesses IMPAIRED to a degree that it would impact memory and actions?
- Were any parties impaired during the interview to a degree that it would impact recall and judgement?

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Incapacitation

Smell	
Slurred speed	h
Bloodshot ey	25
Cannot stand	
Cannot walk	
In and out of	consciousness
Blackout	
Vomiting	
Behavior	
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Incapacitation

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- Lack the ability to determine:
- Who is having sex with them?
- When are they having sex?
- Where are they having sex?
- What is the sexual act?

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Two-Step Determination

Was the Complainant Incapacitated?

Did the Respondent (or would a reasonable person) know?











Evidence Collection and the Investigatory Process



1

Agenda

- Investigators
- Developing an Investigative Strategy
- Breaking Down the Definitions
- Evidence Collection











Scope

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- Notice of Allegation
- Notice of Investigation
- Policy Definitions
- Rights of the Parties

8

Methodology (and who does what?)



- Liaisons
- Logistics
- Internal Communications

Challenges: Evidence Considerations



- Testimonial Evidence
- Non-Testimonial Evidence

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Challenges: Other



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What issues could come up given the facts of the case?

Draft QuestionsInitial Evidence Collection

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Pre-Work







Retaliation

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Ability to Utilize Evidence	
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Other Source	es of Evi	dence				
Photographs	Text me	essages		dia/dating ops	(diagran	uments ns, memos s, notes)
Voic	email	Phor	ne logs	Guest	t lists	
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Versions of the Report



Scope Methodology Evidence Obtained

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Final Report:

Scope Methodology (edited) Evidence Obtained Summary of Evidence



Scope Methodology (edited), Summary of Evidence (edited), Results (including rationale, sanctions, remedies)

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The Regs on Evidence

- Any evidence obtained
 - <u>directly related</u> to the allegations
 - including the evidence upon which the recipient does not intend to rely in reaching a determination regarding responsibility and
 - $\mbox{ inculpatory or exculpatory evidence } \underline{\mbox{ whether obtained from }}{\mbox{ a party or other source }}$
- So that a party can meaningfully respond





Everything BUT...

- Complainant's sexual predisposition or prior sexual behavior unless...
- offered to prove that someone other than the respondent committed the conduct alleged or
- complainant's prior sexual behavior with respect to the respondent and are offered to prove consent
- Physician, psychiatrist, psychologist records in connection with the provision of treatment to the party

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unless voluntary, written consent

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"Directly Related": in the comments

- "interpreted using their plain and ordinary meaning"
- We note that "directly related" in § 106.45(b)(5)(vi) aligns with requirements in FERPA, 20 U.S.C. 1232g(a)(4)(A)(i). ("information directly related to a student.")
- "directly related" may sometimes encompass a broader universe of evidence than evidence that is "relevant."

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Agenda

- Interviewing Basics
- The DSA Interview Outline
- Stress, Trauma, and the Interview
- Sample Questions

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Interview Golden	Rules	
Preparation	Environment	Flexibility
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Interview Preparation



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Pre-draft questions Background questions Narrative question Case Specific Questions

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Flexibility



<u>I pledge to...</u> Be open-minded Consider different theories of a case Roll with the surprises Adapt to the room





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The DSA Interview Outline

- Preliminaries
- Background
- Narrative
- Clarification
- Case Questions
- Closing
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EVALUATION







Re-trauma	tization			
Sa Sa	fety and Wellbeing	8	Maintain privacy and confidentiality	
Ke	pt up to date		Empathy and respect	
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9				



















Physical Space



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Harassme	nt Questions	3		
		→ <i>←</i>		
WHO, WHAT, WHEN, WHERE, AND HOW	RESPONSE	IMPACT	WITNESSES	EVIDENCE
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28				

	Sex Act
	Relationship
Elements of	Consent
the Policy	Act of Violence
Violations	Conduct
	Impact
	Location
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QUESTIONING THE PARTIES

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Credibility and Relevancy





Agenda

- Detecting deception
- Credibility checklist
- Relevancy

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Deception



What is the percentage of people who cannot go 10 minutes without lying??



5

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Credibility Checklist Truthfulness Past behaviors Post-assaultive behaviors Corroborating evidence Ability to perceive Ability to remember Plausibility Demeanor Motivation Bias



	Truthfulness	
	Omission	
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Plausibilit	У		
	Believability	Perspective	
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What Does Relevancy Mean?

- Directly related to the issue and helps prove or disprove the issue AND fact must be material to an issue in the case
- Makes something more/less true or more/less false
- The tendency to make a fact more or less probable than the fact would be without the evidence
- Questions are irrelevant when they are not related to the issue at hand

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Other Ways to Put It ...

The evidence does not need to be conclusive

The evidence constitutes a link in the chain of proof

The evidence, in connection with other evidence, helps "a little"

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Relevancy Exceptions

"Questions and evidence about the complainant's sexual predisposition or prior sexual behavior are not relevant, unless such questions and evidence about the complainant's prior sexual behavior are offered to prove that someone other than the respondent committed the conduct alleged by the complainant, or if the questions and evidence concern specific incidents of the complainant's prior sexual behavior with respect to the respondent and are offered to prove consent."











Agenda

- Informal resolution
- Formal resolution
- Sanctions and remedies
- Appeals

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§106.45(b)(9) – Informal Resolution

"However, at any time prior to reaching a determination regarding responsibility the recipient may facilitate an informal resolution process, such as mediation, that does not involve a full investigation and adjudication..."

Informal Resolution Image: State of the stat

Informal Resolutions – Conduct Conferences



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Acceptance of Responsibility



Sanctions

8

Informal Resolution Recordkeeping Considerations



Informal Resolution	南峙 Mediation
	💭 Restorative Justice
	Educational efforts
	V Other
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Single Adjudicator Model



"Combining the investigative and adjudicative functions in a single individual may decrease the accuracy of the determination regarding responsibility, because individuals who perform both roles may have confirmation bias and other prejudices that taint the proceedings, whereas separating those functions helps prevent bias and prejudice from impacting the outcome."

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Live Hearings

Must provide for a <u>live hearing</u>



 Must create an audio recording or transcript and make available.

Advisors



"If a party does not have an advisor present at the live hearing, the <u>recipient must provide</u> without fee or charge to that party, <u>an advisor of</u> <u>the recipient's choice</u>, who may be, but is not required to be, an attorney, to conduct crossexamination on behalf of that party."

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Cross Examination



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"At the live hearing, the decision-maker(s) must permit each party's advisor to ask the other party and any witnesses all relevant questions and follow-up questions, including those challenging credibility. Such cross-examination at the live hearing must be conducted <u>directly, orally, and in</u> <u>real time</u> by the party's advisor of choice and never by a party personally..."

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Relevancy



"Only <u>relevant</u> cross-examination and other questions may be asked of a party or witness. Before a complainant, respondent, or witness answers a cross-examination or other question, the decision-maker(s) must first <u>determine</u> whether the question is relevant and <u>explain</u> any decision to exclude a question as not relevant."



Participation



"If a party or witness does not submit to cross-examination at the live hearing, the decision-maker(s) must not rely on any statement of that party or witness in reaching a determination regarding responsibility."

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Formal Resolution – Making a Finding







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Aggravating factors

Mitigating factors

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Written Outcome	
Allegations	
Procedural steps	
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Live Hearing Recording or Transcript



Recording

Transcript

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When is the Decision Final?



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